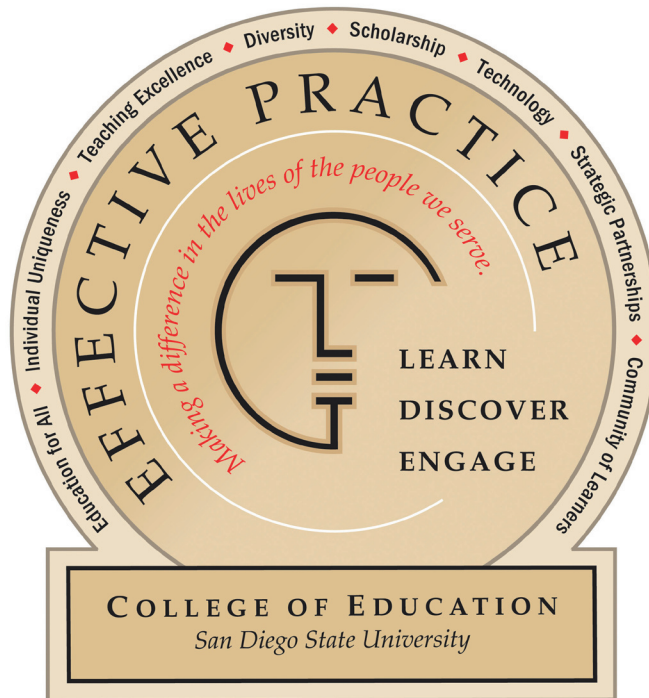


**COLLEGE OF EDUCATION**  
San Diego State University

**POLICY FILE**



*Revised: September 2009*

# COLLEGE OF EDUCATION MISSION STATEMENT

*(Based on draft developed at COE Vision Retreat September 22-24, 2005; revision sent to all faculty/staff February 16, 2006 through Policy Council; referred to Chairs Group 3/22/06 by Policy Council; approved by Chairs Group 3/27/06)*

## Vision

The College of Education produces effective professionals, new knowledge, and partnerships with the field of practice that make a difference in the lives of the clients we serve.

## Mission

The College of Education prepares effective professionals for a variety of societal service delivery and leadership roles across a range of settings including schools, post secondary institutions, social service agencies, and vocational rehabilitation organizations. The College contributes to the knowledge base in both educational theory and practice through professional inquiry and scholarship. The College engages in strategic partnerships with the field of practice to improve client outcomes, to increase institutional effectiveness, and to promote social justice.

## Central Tenets

This vision and mission rest upon eight central tenets we believe are essential to the College of Education's relevance in the 21st century:

1. A belief that access to a quality public education for all individuals is an essential and necessary condition of a democratic society and is critical in promoting social and economic justice for individuals, families, communities, and our nation;
2. A fundamental respect for the uniqueness of all individuals and confidence in their ability to learn and grow, whether they are the professionals we prepare or the clients they serve;
3. A belief in the central role that excellence in teaching plays in the mission of the college—an excellence reflected in the quality of our graduates that is measured against the highest professional standards;
4. A belief that the diversity of the San Diego/Imperial County region—including its multicultural and multilingual character—provides a rich venue for scholarship and reflective practice from which findings of state and national, if not international importance can be developed;
5. The belief that thoughtful scholarship is an efficient method for identifying effective practice which can be implemented to improve the quality of life in our community;
6. The belief in the capacity of technology as a tool to improve the quality of the learning environments we provide as well as increasing the access our students have to it;
7. A belief that the field of practice can be improved through the development and application of knowledge and use of strategic partnerships to facilitate positive change; and
8. The belief that the College is a community of learners encompassing not only the students we serve and their clients but also our faculty, staff, and administrators.

**NOTE: An electronic version of this document can be found at:**

**<http://edweb.sdsu.edu/facstaff.php>**

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## PART I

THE POLICY COUNCIL  
An Organization of the Faculty of the College of Education  
San Diego State University

## I-A: Constitution and Bylaws

## I-A-1 The Constitution

## 1.0 Purpose

The purpose of the Policy Council of the College of Education is to initiate and oversee policies within the powers delegated to it by the faculty, administration, and the Policy File of San Diego State University.

## 2.0 Function

2.1 The Policy Council shall represent the Faculty of the College of Education in the consultative process.

2.1.1 The Policy Council shall function as the College's academic policy and planning committee and shall deliberate on and recommend academic policy and planning for the College

2.1.2 It shall adopt, maintain, and review policies on the development of courses and programs, on procedures related to personnel matters, the allocation of funds, personnel, space, and on other related matters in the College of Education.

2.1.3 The Policy Council shall function as the advisory body from the Faculty to the Dean of the College.

2.2 The Policy Council shall develop the committee structure for the College.

2.3 The Policy Council shall be a body, in addition to the administration and/or relevant committees, to which any faculty member may make suggestions as to the functioning of the College.

## 3.0 Membership

3.1 The members of the Policy Council shall be:

3.1.1 Ex officio—the Dean and the Associate Dean of the College of Education; a University Senator chosen by the elected Education Senators unless there is already a tenured or tenure-track faculty Senate member serving as an elected member of the council; a tenure-track or tenured member of the Imperial Valley Campus Education Division; and one student member chosen by the Education Student Council. The Assistant Dean for Student Affairs may serve as the student representative. Ex officio members shall have a vote.

- 3.1.2 Elected members shall be chosen by the various schools, departments and staff in the College. Each department shall elect one member for every ten faculty positions or fraction thereof, based on the number of tenured and tenure-track faculty positions assigned to that department as of spring semester. Staff will elect one representative. Lecturers will elect one representative.
  - 3.2 Policy Council members shall be chosen from among the full-time, tenured and tenure-track members of the faculty who are assigned to the College at least fifty percent of their time. Department Chairs/Directors shall be eligible for election. The staff representative to the Policy Council shall be elected from the permanent staff employees of the College who serve in at least half-time positions. The lecturer representative to the Policy Council shall be elected from the lecturers of the College who serve in at least half-time positions.
  - 3.3 The electorate shall be those faculty members assigned to the College on at least a half-time basis.
  - 3.4 The annual nomination and election of new members to the Council shall be initiated and conducted under the direction of Policy Council so as to be completed by May 1 of each year. Policy Council shall inform each department by March 1 of the number of vacancies existing on the Council; the departments shall then conduct the election, informing the Policy Council and Elections Committee of the results. Vacancies on the Council shall be filled according to the above procedures as they occur. Should a college-wide election be required, for example, to fill a lecturer or student position, the Elections Committee will be notified.
  - 3.5 Elected members shall serve for a term of three years. The Policy Council shall alternate terms so that approximately one-third of the Council is elected each year.
- 4.0 Officers
  - 4.1 The Council shall elect a Chairperson from the elected members of the Council in May, following the election of new members.
  - 4.2 The newly elected Chairperson shall conduct an election within the Council to select a Secretary and an Executive Committee Member. These officers shall serve for a period of one academic year and may be re-elected for two succeeding years.
  - 4.3 The Executive Committee composed of the Chairperson, Secretary, and Executive Committee Member, shall be responsible for preparing an agenda for council meetings and such other duties as may be delegated by the Council.
  - 4.4 The new Executive Committee shall, before the end of spring semester, prepare a calendar of elections and other events for the following academic year.
- 5.0 Meetings
  - 5.1 The Council shall meet in regular session at least once each month from September through May and may be called into special session by the Chairperson, by the Dean of Education, or by petition of three or more Council members.
  - 5.2 Meetings shall be scheduled by each Council on a day and time most convenient to the members.

- 5.3 Quorum—Two-thirds of the elected members of the Council shall constitute a quorum. Once a quorum is established, the meeting may continue even though fewer than two-thirds of the members are present for the entire meeting.
- 5.4 Proxy—If a member is unable to attend, he/she shall appoint a substitute, with power to vote, and so notify the Secretary. Proxies may be held by other Policy Council members. However, no Policy Council member shall hold more than one proxy at a time.
- 5.5 The seat of an elected member of the Council becomes vacant when that member (a) resigns, (b) attains a status which voids eligibility, (c) is absent, although represented by a substitute or a proxy for more than five consecutive regular meetings, (d) is absent and unrepresented for three consecutive regular meetings, or (e) is on leave for more than one semester, regardless of the reason.
- 5.6 A majority of two-thirds of the Council members present may suspend rules pertaining to the operation of the meeting and may modify the agenda.
- 5.7 Unless otherwise specified in the Constitution or the Bylaws, Robert's Rules of Order shall govern the conduct of these meetings.

## I-A-2 The Bylaws

### 1.0 Agenda

- 1.1 The Executive Committee shall prepare and distribute to the members of the Council an agenda not fewer than three working days prior to the meeting of the Council.
- 1.2 Items submitted by members of the faculty or administration for the Council's consideration shall be submitted in writing and in sufficient detail to communicate the proposal or concern clearly. Any item submitted shall be considered by the Council.
- 1.3 The agenda of each Policy Council meeting shall be e-mailed to the faculty a minimum of one full day prior to a regular meeting.

### 2.0 Report of Action

- 2.1 Actions of the Council shall be reported to the faculty of the College immediately, by means of distribution of minutes, major actions to be announced on the College's website. Any action of the Council published in these minutes may be delayed in its implementation until the next meeting of the faculty of the College by a petition against it to the Council signed by five full-time members of the faculty. In such cases, the Council shall bring a statement describing the action in question to this faculty meeting for discussion and action by a majority of those present.

When a general faculty meeting is convened to consider a Policy Council proposal or to vote on any other matter, the Chair of the Policy Council shall preside, the Secretary shall record and publish minutes, and the electorate shall be the same as that for election to the Policy Council. Voting may be by written ballot or voice vote as determined by the majority of those present. A quorum shall consist of those faculty members who appear at a meeting called by the Council for the purpose of voting.

- 2.2 Within 30 days of the official conclusion of the meeting of the Policy Council, the Dean shall indicate to the Policy Council any exceptions taken to the Council's action; otherwise, after 30 days the action shall be considered officially adopted. It is assumed that official minutes of the Council shall be available to the Dean within approximately two weeks after a Policy Council meeting.
- 2.3 In order to avoid undue delay, it shall be the responsibility of the Chairperson of the Policy Council to ensure that the Dean of the College is informed promptly, by any means suitable, of Policy Council action taken which would require administrative action in fewer than 30 days after Council action.
- 2.4 As soon as Council action involving written policies is official, the Secretary of the Council shall prepare an official copy to file with the minutes and the master handbook kept by the Chairperson of the Council as a reference during meetings. The Secretary shall also post and initial all changes in other policy documents resulting from a policy adoption. A duplicate file of Minutes, Bylaws, Committee Code, Policies, and of actions taken at general faculty meetings, shall be maintained in the office of the Dean of the College.

### 3.0 Committees

#### 3.1 Appointed Committees

- 3.1.1 The Policy Council shall appoint from its membership a Committee on Committees consisting of one member from each of the departments. This Committee shall be formed in May following the election of the new Council. It shall be responsible for appointing the following committees and such others as may be determined by the Council: Elections Committee, Assessment Committee, Curriculum Committee, Technology Committee, and Committee to Promote Diversity, Equity, and Outreach. The Committee on Committees shall consider diverse representation in appointing the membership of these committees. It shall be governed in its work by COE PF IIM Committee Service and Appointments.
- 3.1.2 Upon the appointment of each of the above named committees in the month of May, a member of the Committee on Committees shall convene the committee for the purpose of electing a chairperson for the following academic year.
- 3.1.3 The Committee on Committees shall be responsible for the appointment of such ad hoc committees as shall be determined by the Council.
- 3.1.4 Each of the appointed committees shall be governed by guidelines developed by the Council. These guidelines shall be renewed or amended each year by action of the Council following recommendations of the committee involved.

#### 3.2 Elected Committees

- 3.2.1 The elected committees in the College are the COE Research Committee, Personnel Committee, Honors and Awards Committee, and Staff Development Committee.

- 3.2.2 Departments shall conduct the nomination process for the COE Personnel Committee (see I-B-6, 7.0-9.0) Departments shall also conduct the elections of departmental representatives on the Research Committee and Honors and Awards Committee. Elections for the COE Personnel Committee and Staff Development Committee are to be conducted by the Elections Committee which shall announce vacancies to the faculty and staff, respectively. The Elections Committee shall also conduct the nominating processes and elections of a COE representative on the University Promotions and Tenure Review Panel, and a COE Nominee for temporary faculty senator.
- 3.2.3 The results of each election shall be announced in writing by the Chairperson of the Elections Committee to the faculty and shall be read into the minutes of the Policy Council.
- 3.2.4 Guidelines for these Committees shall be developed by the Committee membership, approved by the Policy Council, and submitted to the faculty for vote. Guidelines shall be consonant with provisions of the Policy File of SDSU.
- 3.2.5 Each department shall develop guidelines for departmental committees on Reappointment, Promotion, and Tenure and file these with the College Committee.

#### 4.0 Policy Development

- 4.1 In addition to the provisions contained in the Constitution and Bylaws, it shall be the responsibility of the Council to develop policies governing certain activities of the College — to include a Committee Code. These policies shall be adopted by the Council, approved by the Faculty when appropriate, reported to the Faculty in writing, and maintained in a current file by the Secretary.
- 4.2 All Policies not a part of the Constitution and Bylaws shall be reviewed annually by the Policy Council at the beginning of the academic year and re-affirmed, revised, or eliminated, except that such policies, if adopted by faculty vote, may be changed only by further vote of the faculty.

#### 5.0 Amendment

- 5.1 Sections I-A-1, 4.0 and 5.0 of the Constitution and I-A-2, 1.0 and 2.0 of the Bylaws may be amended at any regular meeting of the Council by a two-thirds vote of those present, at a meeting which opened with a quorum in attendance, provided the amendment had been presented at the previous meeting.
- 5.2 All other sections of the Constitution, Bylaws, and policies may be amended at any regular meeting of the Faculty of the College provided the amendment had been distributed to the members of the faculty at least two weeks before the meeting at which it is voted upon.
- 5.3 Amendments involving new sections may be adopted in a manner implied by jurisdictional inference in 5.1 and 5.2 above.

I-B: Committee Code  
(As revised and approved by faculty on 8/25/09)

I-B-1 Elections Committee

- 1.0 This Committee shall consist of three members appointed in May by the Committee on Committees.
- 2.0 The term of office shall be two years, terms to be arranged so that the membership is not all replaced in any one year.
- 3.0 The Committee shall elect its chairperson.
- 4.0 The Committee's function shall be to:
  - 4.1 Conduct College of Education elections (COE Personnel Committee, Staff Development Committee, COE Representative on the University Promotions and Tenure Review Panel, COE Nominee for Temporary Faculty Senator, lecturer and staff representatives on Policy Council) under the direction of the Policy Council, i.e., prepare and distribute the ballots, and count the votes.
  - 4.2 Offer needed advice and direction for departmental and staff elections for Policy Council representatives, COE Research Committee members, Honors and Awards Committee members, and nominees for the COE Personnel Committee (see I-A-1, 3.1.2 and I-A-2, 3.2.2).
  - 4.3 Inform the electoral body of the person(s) elected, and post on-line the name(s) of such person(s).
  - 4.4 Maintain a file of the election results for a period of one year.

I-B-2 Assessment Committee

- 1.0 This Committee shall consist of one member nominated by each department and the Imperial Valley campus (ex-officio, voting) and appointed in May by the Committee on Committees. The Director of Assessment (voting member) shall chair the committee.
- 2.0 The term of office of faculty department representatives shall be two years, with terms arranged so that the faculty membership is not all replaced in any one year.
- 3.0 The committee's purpose is to ensure that the College-wide assessment system provides useful information for program evaluation and continued improvement.
- 4.0 Committee's role includes, but is not limited to:
  - 4.1 Reviewing and updating the assessment system.
  - 4.2 Ensuring a relationship between the College's assessment system and assessment reports required by SDSU, CCTC, and other agencies

- 4.3 Determining the kinds of support departments need to develop assessments, analyze data, disseminate and review data, and make program improvements based on the data.
- 4.4 Developing tools/ documents to assist reporting requirements.
- 4.5 Reviewing data and program improvements based on data.

#### I-B-3 Curriculum Committee

- 1.0 This Committee shall consist of one member nominated by each department (except that the School of Teacher Education shall have members from both the Multiple Subject and Single Subject Programs) and appointed in May by the Committee on Committees. Unless already members of the Committee, the COE representative on the University Curriculum Committee, on the Graduate Council Curriculum Committee, a tenure-track or tenured faculty member of the Imperial Valley Campus Education Division, and the Chair of the Policy Council shall be ex officio members with vote.
- 2.0 The term of office shall be two years, with terms arranged so that the membership is not all replaced in any one year.
- 3.0 The Committee shall elect from its continuing members the next year's chair.
- 4.0 The major function of this Committee shall be to review, route, reword, and otherwise carry forward the task of securing action on curriculum proposals under University policy in this matter and according to the guidelines specified in COE PF III-B. In addition, the Committee shall consider curriculum proposals within the context of standards of relevant accrediting bodies and professional organizations. For example, NCATE requires that the College (a) provide for study and experiences that help education students understand and apply appropriate strategies for individual learning needs, especially for culturally diverse and exceptional populations and (b) incorporate multicultural and global perspectives in professional studies components.
- 5.0 The Committee shall oversee the review of College-wide courses (courses with ED prefixes required by two or more departments) for the purposes of a) ensuring consistent core competencies identified by faculty, and informed by student or faculty-identified issues, community needs, knowledge base, and/or current accreditation standards and b) maintaining or improving quality.  
  
The Committee shall establish a schedule such that each College-wide course is reviewed at least every 5 years. The Committee shall appoint subcommittees to ensure representation by a) faculty teaching the course and b) departments requiring the course.
- 6.0 The Committee shall advise the dean on curriculum issues.

#### I-B-4 Technology Committee

- 1.0 This Committee shall consist of three faculty representatives appointed by the Committee on Committees, including one from the Imperial Valley Education Division (ex-officio, voting); the full time College technology staff; the faculty (Technology Users Service Group) coordinator, who shall chair the committee; the Associate Dean; the COE Manager of Operational Budget and Support and the Office of Student Services lead.

- 2.0 The term of office of faculty department representatives shall be two years, with terms arranged so that the faculty membership is not all replaced in any one year.
  - 3.0 The major functions of this Committee are:
    - 3.1 To articulate and/or update the technology vision for the College.
    - 3.2 To identify issues and opportunities related to technology resources and support in the College and to recommend and implement solutions.<sup>3,3</sup>
    - 3.3 To foster the professional development of faculty and staff through the sharing of information and ideas.

#### I-B-5 Committee to Promote Diversity, Equity, and Outreach

- 1.0 This Committee shall consist of one member from each department and the Imperial Valley Education Division (ex-officio, voting), appointed in May by the Committee on Committees. A representative from the Office of Student Services responsible for recruitment shall be a member. As many other faculty, staff, and administrators as may be interested in the work of the Committee shall also be appointed.
- 2.0 The term of office shall be two years, with terms arranged so that the membership is not all replaced in any one year. Members may be reappointed an unlimited number of times.
- 3.0 The Committee shall elect its chairperson.
- 4.0 The major functions of this Committee shall be to:
  - a. Assist the College in its efforts to promote diversity, equity, and outreach and
  - b. Monitor recruitment, hiring, and retention of new faculty.

#### I-B-6 Research Committee

- 1.0 This Committee shall consist of one member elected by and from each department who supports and maintains an interest in research. Each department shall also elect an alternate to serve in the event that the regular departmental representative cannot serve. It is recommended that the one is a tenured faculty and the other is probationary (see I-B-7, 4.4 and I-A-2, 3.2.2).
- 2.0 The term of office shall be two years, with terms arranged so that the membership is not all replaced in any one year.
- 3.0 The Committee shall elect a chair who is a voting member of the Committee. The Associate Dean for Faculty Development and Research shall serve as a non-voting ex officio member of the Committee and shall convene the initial meeting of the year.
- 4.0 Major functions of this Committee are to promote and support faculty-generated research and to demonstrate the College of Education's commitment to research in a university culture by:
  - 4.1 Establishing a closer liaison with public and private funding sources.
  - 4.2 Serving as a resource to the Dean and department chairs regarding research qualifications of prospective new faculty.

- 4.3 Assisting in the research efforts of the College in such ways as development of a directory listing current research interests, reviewing and evaluating grant-in-aid or faculty research proposals, and coordinating distinguished scholar activities.
- 4.4 Reviewing proposals submitted by faculty for the university grants program and for research assigned time. Committee members submitting proposals shall disqualify themselves from the entire review process and shall be replaced in the process by their alternates. Recommendations to the Dean will be made based on guidelines published by the Associate Dean for Faculty Development and Research. Whenever possible, the Committee shall publish criteria for evaluating funding proposals (or changes in such criteria) at least 120 days before the proposals are due.
- 4.5 Advising the Dean and/or the Dean's designee regarding faculty development.
- 4.6 Maintaining a regularly scheduled colloquia series on such items as recent publications, research reports, sabbatical-leave reports, theses, and activities in the local community.

I-B-7 Personnel Committee (I-B-10.3 revised and approved 5/7/02)

- 1.0 The College shall elect a Committee from its membership for the promotion, tenure, and reappointment recommendations and to provide for faculty welfare.
- 2.0 The Personnel Committee shall consist of one member from each department.
- 3.0 The members of the Personnel Committee shall be tenured full professors. The Dean and Associate Dean shall not be eligible.
- 4.0 Any person who will be absent from the University for one or two semesters immediately following the election shall not be eligible.
- 5.0 The electorate shall be all tenured and tenure-track faculty employees.
- 6.0 Committee members shall serve for two academic years and shall not be eligible for re-election until one year has intervened, unless the total number of full professors in a department eligible for election makes this limitation impossible. Terms shall be arranged so that approximately one-half of the Committee is elected each year.
- 7.0 Elections shall be conducted in the spring of each year after the Committee has concluded its deliberations and shall be coordinated by the Elections Committee with other committee and Policy Council Elections.
- 8.0 The Elections Committee shall inform each department of the number of vacancies for the following year. Each department so notified shall then nominate twice as many eligible full professors as are needed to fill the vacancies, except that only one nominee per position may be presented if there are insufficient numbers available within a department.
- 9.0 The Elections Committee shall conduct an election by the total eligible electorate of the College to select members of the Personnel Committee. The elections shall be completed before the last day of classes in the spring semester.
- 10.0 The functions of the Committee shall be as follows:

- 10.1 To coordinate and monitor the application of the University Policy File procedures for promotion, tenure, and reappointment and to conduct its business in strict compliance with this document.
- 10.2 To prepare a set of guidelines for departmental personnel committees to follow.
- 10.3 To receive materials submitted by candidates, to review the recommendations made by departmental committees and department chairs/directors, and to submit recommendations to the University Promotions and Tenure Review Panel.
  - 10.3.1 When the Committee is considering a recommendation for promotion different from a department or school's, it may proceed only after submitting to that committee notification in writing including the candidate's name, the tentative recommendation by the College Committee, and the area of concern if the tentative recommendation is negative. The Committee should offer to meet with the department or school committee before making a final recommendation.
  - 10.3.2 The Committee shall inform each candidate of the recommendations consistent with the University Policy File.
  - 10.3.3 The faculty member has the right to file a rebuttal to the decisions made by the Department Personnel Committee, Department Chair, College Personnel Committee and the Dean. Each rebuttal must follow the published University policy and timelines.
- 10.4 To inform candidates of procedures they are to follow and provide assistance and information to them.

#### I-B-8 Honors and Awards Committee

- 1.0 This committee shall consist of one member and one alternate elected from and by each department in May. Members and alternates shall be tenured faculty. The Dean, the Associate Deans, and department chairs shall not be eligible for election to the Honors and Awards Committee.
- 2.0 The term of office shall be one year.
- 3.0 The Committee, at a meeting convened by the Dean or designee, shall elect its chairperson.
- 4.0 The Committee's functions shall be to:
  - 4.1 Conduct nominations and develop recommendations to the Dean for honors and awards for which faculty are eligible, develop processes for honors or awards, and provide feedback to nominees and/or applicants.
  - 4.2 Determine the distribution of travel funds according to established policy (see II-G).
  - 4.3 Evaluate and rank applicants for sabbatical leaves under policies set forth in the MOU and San Diego State University Senate Policy File.
- 5.0 The electorate shall be all tenured and tenure-track faculty employees in the department holding the election.

- 6.0 A member of the Committee who becomes an applicant or a candidate for an award shall (a) remove himself/herself from all deliberations regarding that award and (b) be replaced in such deliberations by an alternate.

I-B-9 Staff Development Committee

- 1.0 This Committee shall consist of at least five (5) members elected in May by members of the staff of the College of Education, including full-time, part-time, and temporary staff. Members shall be interested in serving on the Committee, representative of diverse interests within the College, and include the staff representative to the Policy Council.
- 2.0 The term of the office shall be two (2) years, with terms staggered so that the membership is not all replaced in any one year. Members may be elected an unlimited number of times. Vacancies shall be filled through nomination and election by the staff.
- 3.0 The Committee shall elect its chairperson. Subcommittees will be established as necessary and may include consultants from both University and College faculty and administrators.
- 4.0 All meetings of the Staff Development Committee shall open with minutes distributed to COE staff. Meetings will be held at least once a semester with follow-up meetings (as needed) and input shared through e-mail.
- 5.0 Major functions of the Committee are:
- 5.1 To provide training to enhance effectiveness of job performance, including but not limited to, the sharing and distribution of information from within the College of Education, cross-campus departments, and Personnel Services.
  - 5.2 To promote awareness among the staff of each others' jobs and job requirements.
  - 5.3 To keep COE faculty and administrators aware of staff concerns.
  - 5.4 To promote social interaction among staff from throughout the College.
  - 5.5 To manage the Erma Woike Memorial COE Staff Development Fund.

## PART II

## PERSONNEL POLICIES

II-A: Process for Faculty Searches  
 (II-A revised and approved on 12/4/95)  
 (II-A-2 revised and approved on 5/4/04)

II-A-1 The department chair shall routinely consult with the faculty regarding faculty staffing needs of the department and develop job descriptions and selection criteria. The department chair shall forward the job descriptions, selection criteria and vacancy announcements to the Dean for his/her approval.

II-A-2 Peer Review Committees and Recruitment Committees shall, as a first step in the search process, familiarize themselves with MOU Article 12 and SDSU PF II-B-1 and II-B-2.

A department may choose to form a Peer Review Committee or to have all tenured faculty in the department serve as the Peer Review Committee and from that group, select a Recruitment Committee.

1.0 Peer Review Committee. The department may elect a Peer Review Committee of at least five (5) full-time tenure-track faculty and eligible faculty on FERP at least three (3) of whom are tenured. Faculty having significant professional or personal relationships with any candidate, or who may present an appearance of or actual conflict of interest, if elected, should recuse herself or himself unless authorized by the Dean to serve. Significant professional or personal relationships may include but are not limited to serving on dissertation or thesis committees, co-authorship of publications, team teaching, or family relationship. The Peer Review Committee is charged with selecting finalists for interviews and for making the final selection of names to be forwarded to the Dean for consideration for appointment. Recommendations by department or school committees shall be reconsidered by the full-time tenure-track and eligible FERP faculty members of the unit if a majority requests such reconsideration.

2.0 Recruitment Committee. The department may elect to have all full-time tenure-track and eligible FERP members of the faculty serve as the Peer Review Committee, subject to the selection stipulations in II-A-2, 1.0. A department acting as a Peer Review Committee may elect a Recruitment Committee of at least three tenure-track faculty members. The committee may act on behalf of the Peer Review Committee, except in determining the list of finalists to be interviewed and the selection of candidates' names to forward to the Dean for consideration for appointment. The Peer Review Committee performs these tasks by formal vote.

3.0 Faculty from other departments may be elected to serve as voting members on both Peer Review and Recruitment Committees.

II-A-3 The Committee, in consultation with the Dean, shall establish a schedule for the search. That schedule shall include the dates by which (a) screening of the applications shall begin, (b) screening of applications shall be completed and invitations extended to candidates, (c) candidates shall be interviewed, and (d) final decisions shall be made and a job offer shall be issued.

- 1.0 The schedule shall extend no later than May 1 for vacancies announced in the preceding fall.
  - 2.0 The schedule shall be disseminated to appropriate faculty and administrators.
- II-A-4 The Committee shall demonstrate its commitment to increasing faculty from underrepresented groups. In doing so, the Committee in consultation with the Committee to Promote Diversity, Equity, and Outreach shall engage in proactive strategies designed to increase the number of applicants from underrepresentative groups.
- II-A-5 The Committee shall provide opportunities for all appropriate faculty, administrators, staff, and students to meet with candidates and provide opportunity for all appropriate faculty and administrators to review the materials of those candidates.
- II-A-6 The Committee shall make all decisions by majority vote.
- II-A-7 The Committee shall maintain regular, timely communication with appropriate faculty and administrators and with the candidates.
- 1.0 The Committee shall review administrative procedures and fiscal arrangements with the Dean or Dean's designee.
  - 2.0 The Committee shall maintain written minutes of all meetings. These minutes shall be sent to appropriate administrators.
  - 3.0 The Committee shall inform candidates (a) when their applications are received, (b) of the status of their applications—complete or incomplete, (c) of their elimination from the list of those being considered for the position, and (d) of the final outcome of the search, if that responsibility is not assumed by an administrator.
- II-A-8 It is recommended that confidential records of reference checks include contact person, date, name of person conducting the reference check, and a narrative of the conversation.
- II-A-9 The Committee shall maintain confidentiality in its work, communicating only with those who must be informed and only that information which is essential to informed decision-making.

## II-B: Criteria for Reappointment, Tenure and Promotion (II-B revised and approved by faculty 5/12/05; effective AY 2006-07)

In accordance with its mission statement, the College of Education subscribes to the teacher-scholar model. For reappointment, tenure, and promotion, the College gives greater weight to demonstrated competence in teaching and scholarship. To a lesser but significant degree, the College also gives weight to service within the University, community, and profession.

In accordance to University policy, each department shall assign specific relative weight to teaching, professional growth, and service and provide them to each faculty member.

### II-B-1. Effectiveness of Teaching and Performance of Instructionally Related Duties to Enhance Academic Environment

The mission of the College of Education is to prepare teachers, other education professionals, and professionals in allied fields; this requires teaching effectiveness in the context of program integrity. The College endorses a broad conceptualization of the faculty as contributors to the academic environment in support of students' overall development as professionals. Effective instruction in the classroom is necessary, but insufficient, to fulfill this mission. The College expects that faculty members will be effective instructors who contribute to the overall integrity of their programs and quality of the academic environment through effective performance of instructionally related duties. Effectiveness is developed over time, thus: (a) emerging proficiency as a classroom instructor is required for reappointment, (b) effectiveness in the classroom and emerging contributions to the academic environment is required for tenure and promotion to associate professor, and (c) effectiveness in the classroom and in performance of instructionally related duties is required for promotion to (full) professor.

#### II-B-1A. Effective Instruction in the Classroom (including Virtual Classroom)

The College conceives of effective instruction in terms of sound content and pedagogical processes, including activities that result in students' attainment of learning outcomes. Candidates should demonstrate progress over time in:

- Articulating a clear teaching philosophy, including how students learn;
- Developing depth and command of the subject(s) taught, reflecting currency in the field;
- Organizing and presenting material with presence, logic, insight, and responsiveness to diverse populations;
- Developing courses and delivering instruction to enhance programmatic design and integrity;
- Documenting students' attainment of expected learning outcomes for courses; and
- Enhancing students' critical thinking, communication skills, and responsiveness to diversity.

Evaluation of the candidate's instructional effectiveness shall be multifaceted and shall include review of all documentation in Category 1, as well as the candidate's selected documentation in Category 2.

### Category 1. Required Documentation of Instructional Effectiveness

The following evidence shall be reviewed in context, including (a) a developmental context, with increasing quality over time and with experience; and (b) the context of assigned courses and workload.

- Course syllabi are developed consistent with the candidate's teaching-learning philosophy and in the context of program integrity. Syllabi reflect coherent connections between the purpose and scope of the course, expected student (learning) outcomes, procedures for assessment of outcomes, and grading policies/practices.
- Assessment of learning outcomes (e.g., exams, rubrics) is consistent with the purpose and scope of the course, the candidate's philosophy, and program integrity.
- Peer reviews attesting to the candidate's (a) command of content, (b) organization of material and experiences, and (c) effectiveness in delivery of instruction, consistent with the purpose of the course and the type of class taught. At least two tenured peer reviews must be conducted for tenure and/or promotion, one of which may be a description of development over time from the candidate's teaching mentor.
- Student evaluations of course and instructor reflect increased knowledge and skills, quality of instruction, and classroom climate conducive to learning.

Each of these indicators shall be considered in the context of all of the above data and shall not weigh excessively in the overall evaluation.

### Category 2. Selected Documentation of Instructional Effectiveness

Candidates should give careful attention to, and seek collegial consultation regarding, the development, selection, and presentation of Category 2 documentation. It is incumbent upon the candidates to provide coherent statements linking the exemplars with their teaching philosophies. Category 2 documentation may include, but is not limited to, the following examples:

- Instructional support materials (for example: supplementary readers, handouts, study guides);
- Using technology for instructional delivery and/or to support learning;
- Narrative description of course development and revision (in content, structure, materials, delivery systems, assessment methods);
- Documented student outcomes (for an assignment or full course) ranging from, for example, selected student products to analysis of student outcomes for a given class;
- Documented responsiveness to previous evaluations (for example, analysis of feedback and links to course or instructional modifications, implementation of new approaches or skills attained through workshops on teaching);
- Use of formative evaluation during a course to refine, for example, course structure, teaching methods, learning experiences;
- Internal (college or university) funding directly related to courses or teaching assignments;
- Honors or distinctions recognizing effectiveness in teaching; and/or
- Externally funded attainment of instructional materials or resources.

### II-B-1B. Effectiveness in Performance of Instructionally Related Duties to Enhance Academic Environment

Teaching in the College of Education requires faculty contributions to the overall academic environment in support of program integrity, the offering and teaching of specific courses,

and student outcomes. It is expected that candidates early in their careers will have limited duties beyond classroom instruction and that these duties will expand in depth and/or breadth over the years and with experience. Candidates for tenure must have at least one and candidates for full professor shall document at least two contributions (of the five maximum items) toward enhancement of the academic environment. It is in the candidate's best interests: (a) to select carefully and/or develop documentation to inform evaluation of their effectiveness in this domain, and (b) to articulate the conceptual coherence between these activities and their teaching philosophies. This dimension is broadly conceived and may include, but is not limited to, the following activities and duties:

- Supervision of students' professional practice;
- Recruiting and retaining diverse students and/or faculty;
- Program evaluation, development, revision, accreditation and external reviews;
- Research related to instruction and/or content (for example: internally-funded grants, conference presentations, publications)
- Mentoring students' research and/or professional development;
- Mentoring colleagues' teaching, research, and/or service;
- Teaching beyond the university (for example: in-service workshops or consultation in the schools, public sector, community, or other universities);
- Instructional leadership (for example: department chair, program director, cluster or team leader);
- Externally-funded personnel preparation grants; and/or
- Other assigned duties that serve the academic integrity of the program, department, college, and/or university.

#### II-B-2 Professional Growth

Evidence of externally reviewed professional growth activities shall be required for retention, promotion, and tenure. In the field of education, professional growth is most readily evidenced through first or sole authorship on refereed journal publications, reviewed scholarly books, chapters in reviewed scholarly books, and/or refereed external grants. The College, however, also places great value on significant contributions to collaborative research and other professional works and activities of substance that are independently evaluated.

The following factors will be considered holistically as contextual dimensions of professional growth:

- The quality, significance, and potential impact of the candidate's works, especially as evaluated by peers.
- The degree to which the candidate's works have been disseminated among professionals and academics in the candidate's discipline and/or community of practice.
- The extent to which the candidate's works reflect a clearly articulated professional growth agenda.
- The degree to which the candidate has integrated aspects of her or his research, scholarship, and/or creative activity with his or her teaching and service responsibilities.

The indicators listed within the following priorities will be addressed in terms of professional competence, impact on the profession, and professional currency. These indicators are not listed in any rank order within each priority statement and are examples of the types of activities that are considered within that priority.

Promotion and tenure typically require evidence from Priority 1 and may include evidence from Priority 2. Retention typically requires evidence from Priority 1, 2, or 3 as appropriate to the faculty member's years of service.

Priority 1: Major works externally and independently reviewed by appropriate professionals selected by persons other than the candidate.

- Publications with first or sole authorship.
- Publications with multiple authorship and significant contribution by the candidate.
- Publications with data-based research.
- Publications offering theory development.
- Publications with practical applications.
- Scholarly books.
- Chapters in scholarly books.

Priority 2: Additional works externally and independently reviewed by appropriate professionals selected by persons other than the candidate.

- Textbooks (reviewed by other than publisher).
- Chapters in textbooks.
- Papers in refereed conference proceedings.
- Editorship of major publications.
- Major published reviews.
- Principal Investigator or Co-Principal Investigator designation, development of and/or major participation in grants/contracts competitively awarded.
- Major media productions, including computer software appropriately reviewed.

Priority 3: Other professional activities

- Articles published in non-refereed journals.
- Non-reviewed books.
- Chapters in non-reviewed books.
- Presentations competitively selected at major national or regional conferences.
- Awards and honors received.
- Participation in awarded grants/contracts.

### II-B-3 Service for the University

Service for the University is considered an integral part of the duties of all faculty at San Diego State University. Examples of service for the University community include:

1.0 Membership on departmental, College, and University committees. The relative importance of the committee(s) will be considered.

When a faculty member distinguishes himself or herself in performance of such duties for the significant benefit of the University, and this performance is appropriately documented over a significant length of time, service for the University may have more than the usual bearing on promotion.

2.0 Membership and participation in professional and other committees, organizations, or activities in the greater community outside the University.

Professional organizations or relevant community organizations or activities that have a relationship to the University or its interests will be viewed more favorably than non-related organizations that have no real connection with education.

- 3.0 Advising of students: This is an important aspect of service for the University and shall include but not be limited to student outreach and retention and student mentoring.
- 4.0 Offices in University-associated organizations: Service in the University Senate and in other University organizations is considered important.

II-B-4 PDS and Vita Verification Policy (Approved on 1/25/99)

As a point of information, the university has indicated that all department chairs must verify the accuracy of PDSs, one-of-a-kind files, and curriculum vitas.

“All candidates are responsible for maintaining a file of documents that verifies the contents of each item in the PDS, one-of-a-kind file, and the curriculum vita.”

## II-C: Eligibility, Criteria, and Process for Range Elevation of Lecturers (II-C added to Policy File on 5/97; revised and approved on 5/7/02)

### II-C-1 Eligibility

Temporary faculty are eligible for Range Elevation if they a) are not eligible for additional SSI's in their current range, and b) have been employed in their current range for at least five years. (Note, university policy stipulates that Range Elevation refers to a salary increase.)

### II-C-2 Criteria

- 1.0 Criteria for range elevation of part-time and full-time lecturers are consistent with standards of excellence deemed important for tenure-track and tenured faculty. Part-time and full-time lecturers in the College of Education will be evaluated on their achievements and contributions appropriate to the range (rank) to which they are seeking elevation. It is assumed that standards for range elevation to the next (higher) rank are higher than the standards for range elevation to the current rank. Elevation to Range D requires a terminal degree in the candidate's field of study. Individuals considered for range elevation should be an integral part of the college's ongoing programs.
- 2.0 All achievements will be supported by appropriate documentation. The candidate shall write a memorandum stating the applicant's request and describing the accomplishments and contributions made by the candidate to the department, college, and/or the university since the candidate's last range elevation or since the original appointment if there has been no previous range elevation. A complete curriculum vitae is required. Candidates shall present in their Personal Data Summary (PDS) a listing and discussion of their important achievements in all categories appropriate to the range being sought. The entire professional record of the candidate shall be considered. Supporting documentation will be reviewed by the department personnel committee, the department chair, and the dean of the college.
- 3.0 There are five ranges for Lecturers. For those eligible for range elevation, the primary qualification for elevation from Range L to Range A and from Range A to Range B is the candidate's achievements and contributions in teaching. Elevation from Range B to Range C and from Range C to Range D requires a sustained record of excellence in teaching, professional growth (research, scholarship, and creative activities), and service to the department, college, and university.
- 4.0 Specific criteria defined:
  - 4.1 Evidence of Teaching Effectiveness and Performance of Assigned Duties. The primary consideration for all range elevations is excellence in teaching. Teaching in the graduate and professional programs in the College of Education encompasses all of those faculty activities which promote the academic, professional, and personal growth of students. Thus, teaching effectiveness is broadly conceived and assessed as follows:
    - 4.1.1 Student Evaluations. Candidates will document student evaluations of all supervision activities and of all courses taught in their most recent 48 units or three years of teaching in the department, whichever is greatest. This documentation will consist of the College of Education scale and all uncensored student comments according to procedures adopted by the College of Education.

- 4.1.2. **Currency in the Field.** Candidates will demonstrate currency in the field through presentation of their syllabi, text selections, and responsiveness and sensitivity to diversity and equity issues. Currency will also be evaluated through development of innovative teaching processes and curriculum.
  - 4.1.3. **Supervision and Other Assigned Activities.** Candidates will submit evidence of other assigned teaching-related activities. Examples of activities that may be included are: student mentoring and advising, program development and coordination, development of documents for external program review, and other administrative assignments. The candidate, in consultation with the Department Chair, is encouraged to develop a system of evaluation for other activities.
  - 4.1.4. **Peer Evaluation Data.** In addition to materials called for in the PDS, the College requires at least two peer reviews (Question - may temporary faculty provide these peer reviews.)s from the previous or current academic year.
- 4.2. **Evidence of Service.** Service is viewed as a natural outgrowth of one's role as a faculty member. Being a member of the College of Education faculty implies participation in the wider communities, both within and outside the university. Candidates for range elevation to Range C and to Range D must demonstrate their contributions in this area. Evidence of service will be measured through activities which may include but are not limited to the following: participation in department and college committees; program leadership, participation in the development of review documents (NCATE, CTC, PARD, etc.); service to local schools and community, county and state; and active participation in professional organizations.
  - 4.3. **Evidence of Professional Growth.** Continuous growth in research, scholarship, or creative activity is essential to the teaching effectiveness of all faculty members, to their own professional stature, and to the stature of the university. Candidates for range elevation to Range C and to Range D must demonstrate their contributions in this area. Evidence of externally reviewed professional growth activities is required for range elevation. The activities may include those from among the following: publications of merit; proposal development and grant awards; activities of a creative nature appropriate in the candidate's area; local, state, and national policy development and leadership; and consultancies.

### II-C-3 Process

- 1.0 A candidate must submit the request for range elevation along with the necessary documentation to the Department Chair for consideration and action by the Department Personnel Committee, the Department Chair, and the Dean. Completed applications must be submitted according to the timeline established by the University.
- 2.0 The range elevation request, accompanying documents and the recommendation letters of the Department Personnel Committee and Department Chair are forwarded to the Dean of the College of Education according to the timeline established by the University.

- 3.0 When the Department Chair, the Department Personnel Committee, and the Dean do not concur in their recommendation, they will meet and confer. The Dean will communicate the recommendation to the candidate in writing according to the timeline established by the University..
- 4.0 Range elevation applications that are denied may be appealed pursuant to Article 12.19 of the Memorandum of Understanding (MOU). Appeals shall be submitted to the Office of Faculty Affairs in writing within 21 days of the event.

## II-D: Appointment of Department Chairs\*\* (Revised 12/4/95)

- II-D-1 The nomination and appointment of a department chair is a critical event in the life of a department.
- II-D-2 Department chairs shall receive an original three-year appointment.
- II-D-3 Selection from within the department. Department chairs shall normally be selected from the list of tenured or probationary faculty employees recommended by the department for the assignment through the procedures described in II-E-3, 1.0 and 2.0 below.
- 1.0 During the semester preceding an incumbent departmental chair's final semester, the Elections Committee of the College shall prepare a secret nominating ballot listing the names of all full-time faculty members of the department who have tenure or have been appointed with the expectancy of tenure and hold the rank of professor or associate professor. In departments where there are fewer than two members who meet these qualifications, any full-time member with tenure, or appointed with the expectancy of tenure, is eligible.
  - 2.0 After the above nominating procedures have been completed, the Elections Committee shall canvass all nominees to determine that if elected they will serve. The Elections Committee shall prepare a secret ballot listing all nominees who are willing to serve. Faculty shall have five working days in which to cast their ballots each time a new ballot is placed before them.
    - 2.1 The ballot shall state, "Vote for one candidate."
    - 2.2 Ballots shall be counted in rounds until one candidate receives a majority of the votes cast on that ballot. No more than four ballots are needed to complete the nomination process.
      - 2.2.1 The first ballot shall contain the names of all faculty receiving nominations on the nominating ballot who agreed to serve if selected. If a second ballot is required, the slate of candidates shall contain the names of the five faculty receiving the most votes on the first ballot. If a third ballot is required, the slate of candidates shall contain the names of the three faculty receiving the most votes on the second ballot. If a fourth ballot is required, the slate of candidates shall contain the names of the two faculty receiving the most votes on the third ballot. If the number of original nominees is five or less, the number of possible ballots is reduced accordingly.
      - 2.2.2 The names of the top two candidates along with the number of votes each received on the final ballot shall be forwarded to the Dean of the College of Education. The two nominees shall be recommended to the Dean for appointment as chair of the department. The candidate with the highest number of total votes shall be recommended for first priority, the other candidate for second priority.

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\*\* This policy applies to directors of schools as well.

- II-D-4 Selection through a wider search. The pool of the candidates for department chair may be widened to include persons outside the department. A department will recommend that a person be appointed to its faculty and to the position of department chair concurrently. In arriving at their recommendation to the Dean, all faculty should review all available data regarding candidates including, but not limited to, perusing vitae and attending interviews.
- 1.0 A wider search may be initiated in one of two ways.
    - 1.1 The recommendation to widen the pool of candidates may be made by a majority vote of the faculty of the department at a meeting announced at least two weeks prior. The agenda for that meeting shall be included in the announcement. The recommendation to widen the search is then forwarded to the Dean who will make the final decision.
    - 1.2 The decision to widen the pool of candidates may be made by the Dean. The Dean shall consult with the faculty before making such a decision.
  - 2.0 If the pool of candidates is widened through an external search, the faculty of the department shall establish a Peer Review Committee empowered to create a pool of finalists to be interviewed and voted upon by the faculty. The faculty, again by a majority vote, shall choose whether it wishes to elect a Peer Review Committee or to serve in its entirety as a Peer Review Committee. In either case, the Dean shall appoint a member (without vote) to the committee from outside the department. The Associate Dean shall serve on the committee as an ex officio member (without vote).
  - 3.0 When there is a wider search, the job description, a vacancy announcement, and the selection criteria shall be developed in the Dean's office in consultation with the Department Personnel Committee. If the Department Personnel Committee is not available for consultation, then the Dean shall consult with available members of the Policy Council.
  - 4.0 If the faculty chooses to elect a Peer Review Committee, that Committee shall be constituted in its entirety of at least three full-time tenured faculty members of the department and two ex-officio members named in 2.0.
    - 4.1 The Peer Review Committee shall be responsible for all communication with candidates, making the materials of the candidates available and accessible to the faculty of the department, and all logistics associated with the visits and interviews of finalists. In connection with such visits they shall provide the opportunity for all faculty to interact with the candidates and for such others as the faculty may designate to have a similar opportunity.
    - 4.2 The Committee shall demonstrate its commitment to increasing faculty from underrepresented groups. In doing so, the Committee in consultation with the Committee to Promote Diversity, Equity, and Outreach shall engage in proactive strategies designed to increase the number of applicants from underrepresentative groups.
    - 4.3 The Committee shall make all decisions by majority vote.

- 4.4 The Committee shall maintain regular, timely communication with appropriate faculty and administrators and with the candidates.
  - 4.4.1 The Committee shall review administrative procedures and fiscal arrangements with the Dean or Dean's designee.
  - 4.4.2 The Committee shall maintain written minutes of all meetings. These minutes shall be sent to appropriate administrators.
  - 4.4.3 The Committee shall inform candidates (a) when their applications are received, (b) of the status of their applications—complete or incomplete, (c) of their elimination from the list of those being considered for the position, and (d) of the final outcome of the search, if that responsibility is not assumed by an administrator.
- 4.5 It is recommended that confidential records of reference checks include contact person, date, name of person conducting the reference check, and a narrative of the conversation.
- 4.6 The Committee shall maintain confidentiality in its work, communicating only with those who must be informed and only that information which is essential to informed decision-making.
- 4.7 After all of the candidates' materials have been reviewed by the Peer Review Committee, the committee shall decide by majority vote on a set of finalists to be interviewed.
- 5.0 If the faculty chooses to serve in its entirety as a Peer Review Committee, the faculty of the department may elect a three-member Recruitment Committee. Recruitment Committee members, also, shall be full-time tenured faculty members of the department.
  - 5.1 The Recruitment Committee shall be responsible for all communication with candidates, making the materials of the candidates available and accessible to the faculty of the department, and all logistics associated with the visits and interviews of finalists. In connection with such visits they shall provide the opportunity for all faculty to interact with the candidates and for such others as the faculty may designate to have a similar opportunity.
  - 5.2 After all of the candidates' materials have been reviewed by the faculty acting as a Peer Review Committee, the faculty shall decide by majority vote on a set of finalists to be interviewed.
  - 5.3 After all the finalists have been interviewed by the faculty of the department acting as a Peer Review Committee, a ballot shall be placed before the electorate to determine those candidates to be recommended to the Dean for consideration for appointment to the faculty and to the position of chair of the department. The balloting will be carried out in accordance in accord with COE PF II-E-4, 7.0 below.
- 6.0 Peer Review Committees and Recruitment committees shall operate in accord with COE PF II-A: Process for Faculty Searches, except in those instances where COE PF II-E states otherwise. They shall act on the legal and professional imperative

to obtain and consider information from many sources, including, but not limited to, students and other client groups of the College. They shall regard all matters brought before the committee and all deliberations of the committee as confidential except as disclosure is permitted or required by other sections of the SDSU Policy File or by law.

- 7.0 After all the finalists have been interviewed by the Peer Review Committee and the faculty of the department, a ballot containing the names of all the finalists shall be distributed. The electorate is to rank order the pool of candidates. A response of Not Acceptable shall also be an option instead of assigning a rank to any given candidate. The ballot shall be tallied and reported as a frequency distribution. The results shall be forwarded to the Dean and distributed to the department faculty.

II-D-5 The appointment to the office of a department chair may be extended during the Springsemester of the department chair's third year. The College of Education Elections Committee with the concurrence of the Dean and the chair concerned shall circulate a referendum to all full-time faculty members of the department.

- 1.0 The referendum shall state, "Shall the appointment of the Chair of (respective department) be extended for a maximum of two additional years?"

Yes                      No

- 2.0 If a majority of the tenured and tenure-trackmembers voting answer "Yes", this shall constitute a formal request to the Dean to extend the Chair's appointment. If a majority of full-time faculty members voting answer "No", this shall constitute a formal request to the Dean to initiate a search for a new chair.
- 3.0 Any incumbent chair may choose to terminate service in the office after three years, if it is desired.
- 4.0 After a period of five years, an incumbent shall be subject to referenda every two years and may be reappointed, using the procedures outlined in II-E-5, 1.0 and 2.0.

## II-E: Acting Academic Administrators

Acting Academic Administrators may be appointed for terms of one year or less.

- II-E-1 This policy refers to all departmental and college academic administrators other than the Dean, i.e., to such positions as Associate Deans, Assistant Deans, School Directors, and Department Chairs.
- II-E-2 When, in accordance with Senate and College policies, a committee has been selected for the purpose of making recommendations concerning appointments to one of these positions and the positions become vacant before the committee has made its recommendation for permanent appointment, the Dean shall seek the advice of the committee before appointing an acting officer.
- II-E-3 When a position becomes vacant before such a committee has been established, or in the event that such a committee will not be established, the Dean shall consult with the Departmental Personnel Committee (for Chairs or Directors) or the College Personnel Committee (for Assistant or Associate Deans).
- II-E-4 When the appropriate committee is not available for consultation, the Dean shall consult with available members of the COE Policy Council, the Committee to Promote Diversity, Equity, and Outreach, and (for Assistant or Associate Deans) available Department Chairs.

## II-F: Professional Development of Chairs\*\*

Primary responsibility for the professional development of department chairs resides with the Dean.

II-F-1 The Dean shall develop and implement procedures to assure that a newly-selected department chair has a plan for the acquisition of skill and knowledge in areas such as those listed below:

1. Budget and purchasing—
  - a. funding sources, process, and accounting
  - b. restrictions
  - c. general deadlines, and
  - d. related paperwork;
2. Scheduling and schedule-building—
  - a. format and
  - b. time-frames;
3. Admissions and registration processes—
  - a. university and
  - b. department;
4. Personnel matters—
  - a. probationary faculty,
  - b. post-tenure review,
  - c. part-time hiring,
  - d. RTP procedures,
  - e. leaves and sabbaticals,
  - f. retirement options,
  - g. faculty evaluations,
  - h. staff, and
  - i. personnel files; and
5. Internal office structure—
  - a. support staff available,
  - b. functions required of staff,
  - c. files/records kept by department,
  - d. credentials/licensing responsibilities of the department, and
  - e. responsibilities of the department in tracking/assisting students from the point of admission to graduation.

II-F-2 If possible, the newly-selected chair should attend Dean's Council during the semester preceding installation. In addition, the Dean shall provide such direct assistance and resources as those listed below in order to accomplish the newly-selected chair's professional development plan.

1. Assigned time for the newly-selected chair in the semester preceding installation;
2. Assigned time for faculty and/or a past-chair to assist the new chair during the first semester of work;
3. Additional assigned time for the new chair during the first semester of work; and/or
4. A formally established network of chairs, former chairs, faculty, and/or staff to assist the new chair in specific duties during the chair's first year of work.

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\*\* This policy applies to directors of schools as well.

## II-G: Travel Fund Allocations (As revised and approved by faculty on 8/25/09)

The Honors and Awards Committee shall decide on the distribution of travel funds using the following guidelines with variance depending on compelling circumstances.

### II-G-1 Priorities for Travel Fund Allocations

- 1.0 Conference presenters and sponsoring organization officers shall be supported through travel fund allocations and given equal priority. Persons participating as attendees shall not receive travel support unless all active participants are reimbursed 100% for expenses and surplus funds are available.
- 2.0 Eligible applicants shall receive funding towards the cost of transportation, registration, university established per diem, and lodging. Individual reimbursements will never exceed the amount requested.
- 3.0 If funds remain, the balance shall be divided equally among attendees to conferences.

II-G-2 Budget requests submitted after the deadline shall be considered on the basis of funds available.

II-G-3 College of Education travel monies shall be considered for travel to state, regional, national, and/or international conferences.

II-G-4 Faculty submitting more than one request should rank order their requests to reflect their preferences.

II-G-5 Applications from tenured and tenure-track faculty and full-time lecturers shall be eligible.

II-G-6 Faculty on the Early Retirement Program (FERP) are eligible to receive travel funds throughout the year provided they teach one semester during that year.

II-G-7 Requests for funding should be accompanied by documents verifying the exact nature of the participant's role and the degree of financial support, if any, in the form of per diem or honorarium by the sponsoring organization, and a breakdown of expenses for which the application for funds pertains.

II-G-8 If a faculty member decides not to attend the conference for which an allocation has been awarded or if his/her status as a presenter or officer changes, the faculty member must immediately notify in writing the Honors and Awards Committee, which may reconsider the allocation. Failure to do so will nullify the award.

II-G-9 Appeals for exceptions to the guidelines are to be referred to the Honors and Awards Committee.

## II-H: Assignment of FERP's

College of Education criteria for determining the period of employment or designated semester of assignment for participants in FERP appear below:

- II-H-1 Program needs and maintaining academic integrity: programmatic considerations will be the primary criterion for assigning faculty participants in FERP to their period of employment or designated semester. FERP participants and applicants are encouraged to consult extensively with their department chair and the Dean. Maintaining the academic integrity of departmental and College programs and the constituents they serve, through appropriate faculty assignments, remains the primary criterion.
- II-H-2 Department chairs and the Dean must constantly be cognizant of fiscal considerations in developing academic programs and scheduling faculty assignments overall. The Faculty on Early Retirement Plan (FERP) is constantly monitored for fiscal balance through assignment of FERP's to specific periods of employment. As a secondary criterion, the College of Education will strive to maintain an overall fiscal balance in assigning FERP's to specific semesters.
- II-H-3 Individual faculty members who have participated in FERP for several years have developed seniority in the program. When criteria II-I-1 and II-I-2 above have been taken into consideration, those senior in the program will be given preference for assignment to specific periods of employment.

II-I: Procedures and Criteria for Electing a College of Education  
Representative to the University Promotion and Tenure Review Panel  
(Approved on 1/98)

- II-I-1 Senate Policy determines the term to be served by college representatives to the University Promotions and Tenure Review Panel (UPTRP). When an election is required, the College shall elect one tenured full professor from the College to the UPTRP. The election shall be completed by April 15 preceding the academic year in which a new college UPTRP representative is to begin service.
- II-I-2 Nominees may include persons on department and college personnel committees; if elected, the individual will be replaced according to the appropriate college procedures.
- II-I-3 Full-time probationary and tenured faculty members shall vote in this election.
- II-I-4 Nomination and selection shall be by secret ballot.
  - 1.0 The Nominating Ballot
    - 1.1 All eligible tenured full professors in the College shall be listed on the nominating ballot.
    - 1.2 If one faculty member receives a majority of all votes cast on the Nominating Ballot, that faculty member is elected as college representative to the UPTRP.
  - 2.0 The Election Ballot
    - 2.1 If no faculty member receives the majority of the votes cast on the Nominating Ballot, the two faculty receiving the highest number of votes shall be placed on the Election Ballot. If two or more faculty tie for the most votes, they shall constitute the total number of nominees placed on the Election Ballot. If one faculty member has the most votes and there is a tie among two or more faculty for the second highest number of votes, the receiver of the most votes and all second place ties shall constitute the total number of nominees placed on the Election Ballot.
    - 2.2 The UPTRP Election Ballot, if necessary, shall be placed in the college mailboxes of the electorate within two working days of the closing of the nominating process.
    - 2.3 The faculty member receiving the most votes shall be elected.
  - 3.0 The Tie-Breaking Ballot
    - 3.1 If there is a tie, a run-off election shall be held. Tie-Breaking Ballots shall be in the college mailboxes of the electorate within two working days of the closing of the original Election Ballot.

#### 4.0 The Election Process

- 1.1 A nominating ballot shall be placed in the college mailboxes of the electorate no later than the fourth week of March preceding the academic year in which a new college UPTRP representative is to begin service.
- 1.2 For each round of balloting (nomination, election, and tie-breaking) ballots are to be returned to the Ballot Box in the Dean's Office and the voting log signed by the individual faculty member. The closing time for each election is 4:00 P.M. one week from the day ballots were placed in faculty mailboxes.
- 1.3 For each round of balloting, the electorate shall be instructed to Vote For One.

## II-J: Faculty Evaluations

Faculty evaluation is covered extensively, both generally and specifically, in Article 15 of the Memorandum of Understanding (MOU). The MOU addresses student evaluations, periodic reviews and performance reviews. Evaluation is also mentioned in Articles 11: Personnel Files, 13: Probation and Tenure, and 14: Promotion. The SDSU Policy File also speaks of evaluation, notably in the Faculty Section. Faculty have a responsibility to acquaint themselves with these rules and regulations. The following policies represent extensions or elaborations of the material in the MOU and the SDSU Policy File. They apply to the College of Education.

- II-J-1 Faculty evaluations shall be made through multidimensional data including, but not limited to, student evaluations of teaching performance and peer reviews. Self-appraisal shall be encouraged, but shall remain optional.
- II-J-2 Each Departmental Personnel Committee will assure that peer evaluation of teaching effectiveness for all faculty occurs periodically, but no less than every five years. For the purpose of improving their own teaching effectiveness, individual faculty members are encouraged to initiate peer reviews at any time.
- II-J-3 The teaching performance of all faculty (part-time and full-time) in all courses shall be anonymously evaluated by students.
  - 1.0 The Assistant Dean for Student Affairs shall be charged with coordination of student evaluations of faculty. Procedures for evaluation of faculty by students shall be approved by the Policy Council.
    - 1.1 The College follows the University process of using electronic student evaluations. Any paper evaluations shall be administered and delivered to the designated department office by student proctors. Faculty shall not be present during completion of any evaluations.
    - 1.2 Students shall be instructed to complete all faculty evaluation instruments. Quantifiable and narrative data gathering are equally important.
  - 2.0 All departments shall use common evaluation instruments developed at the direction of and approved by the Policy Council. Additional instruments (i.e., departmentally developed and approved instruments for field-based courses) shall be used by faculty and included in the PDS and Working Personnel Action File (WPAF).
  - 3.0 All results of student evaluations of faculty shall be sent to department chairs and the Dean for inclusion in the WPAF. Any paper evaluations shall also be distributed by the department chairs to individual faculty. For the protection of students, results of student evaluations of faculty shall not be released to faculty prior to the posting of grades.

## II-K: Participation in Periodic Review of Tenured Faculty Unit Employees

- II-K-1 Members of review committees who are themselves undergoing periodic evaluations of tenured faculty unit employees shall remove themselves from the committee for all evaluations of tenured faculty unit employee deliberations that year.
- II-K-2 Departments will establish policies and procedures for replacing those who remove themselves during these deliberations.

## II-L: Temporary Faculty Senator, Nomination of

- II-L-1 The College shall hold an election, to be completed by October 1, of a full- or part-time temporary faculty member to serve as the College's nominee for Temporary Faculty Senator.
- II-L-2 The electorate shall be all full- or part-time temporary faculty members of the College.
- II-L-3 The College Elections Committee shall conduct the election following Senate election procedures (see SDSU PF I-A-1,4.221; I-A-4, 2.7).
- II-L-4 The College Elections Committee shall inform the faculty and Senate Office of the nominee.

## II-M: Committee Service and Appointments

It is College policy that all faculty are expected to assume a fair share of department, College and University service. When a fair share of responsibility for committee service is assumed by each faculty member, the work of the College can be accomplished with no faculty member forced to bear a greater burden than his/her colleagues.

- II-M-1 “Committee service,” for the purpose of this policy, is defined as assignment or election to either a standing committee or a search committee of one’s department, the College, or the University. (An ad hoc committee may count as a standing committee if its work is expected to last the better part of an academic year or longer.) It does not include (1) committee memberships which are required as a part of one’s paid position, (2) efforts for which one receives assigned time, (3) work connected with grants, or (4) curriculum development—course or program—at department, College, or University level unless such curriculum development is undertaken as a member of a standing committee.
- II-M-2 “Fair share of responsibility,” for the purpose of this policy, is defined as service on two standing committees or search committees of the department, the College, or the University.
- II-M-3 The following principles and practices shall be implemented by the College in its assignment of committee service to individual faculty members.
- 1.0 Principle: Committee service is an integral and explicit part of the professor’s role. It presents a professional and moral responsibility that cannot be shirked. Practice: When faculty members are nominated, elected, or assigned to a committee, they shall serve, except (a) when already assuming a fair share of responsibility or (b) in rare instances and for compelling reasons.
  - 2.0 Principle: The College shall recognize that faculty members in smaller departments are unavoidably required to shoulder more committee work than their colleagues in larger departments. Practice: Where representation by department on College committees is not necessary, faculty members from smaller departments, upon request, shall be excused without prejudice from College service.
  - 3.0 Principle: The College shall not over-commit probationary faculty members. Practice: Unless untenured tenure-track faculty members and those below the rank of full professor request otherwise, their assignments to both department and College committees shall be kept to the minimum required for tenure or promotion and may be restricted to the departmental level.  
[Note: Departmental personnel documents are required to specify the criterion for service—SDSU II-E-1, 2.5222.]
  - 4.0 Principle: Election to a committee shall take precedence over appointment. Practice: When a faculty member already assuming his or her fair share of responsibility is elected to a committee and requests to be discharged from another appointive committee, the Committee on Committees shall honor the request and appoint a replacement to complete the unexpired term of service.
  - 5.0 Principle: The use of standing committees is the best way to manage the work of the College (see Robert’s Rules). Practice: Except for search committees, the creation of ad hoc committees shall be carefully considered and their longevity closely monitored.

II-M-4 To facilitate implementation of these principles, the COE Committee on Committees shall develop and maintain a roster of the faculty eligible to serve—by status or request. This roster shall contain a record of the COE faculty members' current departmental and College committee assignments.

1.0 The Committee shall refer to this record in making assignments.

2.0 The Committee shall provide department chairs and the Dean with a current copy of the record.

II-N: Periodic Review of Tenured Faculty  
(Added to Policy File and approved on 5/4/04)

- II-N-1 For post-tenure review, the tenured faculty member shall submit current vitae and student evaluations for the number of courses taught, in accordance with College policy since the last review. Departments may require additional materials.
- II-N-2 All materials shall be submitted to the department or school personnel committee according to the post-tenure review schedule and Spring semester timelines established by the Dean's office. The schedule and timelines shall be disseminated to chairs/director each Fall semester.
- II-N-3 The Personnel Committee Chair shall send a reminder to faculty members who have not submitted their materials by the department deadline for materials submission. Personnel committees and the Chair or Director, as Dean's designee, shall conduct post-tenure reviews of faculty members according to the post-tenure review schedule and timelines whether or not the faculty member submits the required materials.
- II-N-4 In the case of faculty members who do not submit materials, the review shall be based on student evaluations, and the faculty member's failure to comply with post-tenure review policy shall be noted in the review letters and placed in the faculty member's personnel action file.
- II-N-5 Only faculty members who submit materials as required by the Department shall be eligible for doctoral faculty renewal and for faculty development resources discretionary to the College, including College faculty development and UGP grants, travel, sabbatical leaves, research assigned time, and summer teaching assignments.
- II-N-6 For faculty members seeking to renew doctoral faculty status, the submitted materials and chair or director recommendation shall be forwarded to the Dean's office for the next level of review.

## PART III

### EDUCATIONAL POLICIES

#### III-A: Waiver of Education 690

- III-A-1 Coursework may be substituted for ED 690 if a student has passed a similar graduate course at an accredited institution with a grade of "B" or better within the seven-year time limit. The Graduate Coordinator is charged with determining the appropriateness of the course being substituted. When in doubt about the appropriateness of the course, the Graduate Coordinator shall consult with members of the Research Committee.
- III-A-2 Ed 690 may be waived for a student who passes an examination covering the content of the course. The examination will be based on an agreed-upon text each academic year to facilitate common terminology and give students a common basis for review. This course will then be replaced in the student's graduate program with a course appropriate to the student's concentration of study.
- III-A-3 When a student has completed ED 690 outside of the seven-year time limit, the student has the option of repeating this course or taking an examination for recency. The examination will be based on text(s) chosen by the Research Committee.

## III-B: Process for Curriculum Proposals

All curriculum proposals shall proceed through two phases. The first of these is the informal phase; the second, the formal phase.

### III-B-1 Informal Phase

In the informal phase, the initiator of the proposal shall confer, in whatever way desired, with any parties who may be interested, involved, or helpful. Conferences may be held with faculty members, Curriculum Committee(s), Policy Council, Dean's Council, or administrators. The purpose of such a process is to "sound out" the feasibility of the proposal, and to assure the preparation of strongly-written proposals.

### III-B-2 Formal Phase

In the formal phase, the proposal moves through a specified series of steps. These are described below.

#### 1.0 Departmental Approval

All departments affected by a proposal must approve it as a first step in the process. In order to secure departmental approval, the initiator submits the proposal to the departmental curriculum committee(s). The committee(s) reviews the proposal and prepares a recommendation regarding it for the faculty of the department. If the recommendation is positive, it brings the proposal to the floor of the faculty for consideration. If the departmental curriculum committee has a negative recommendation, it so informs the initiator, including in its communication the reasons for the negative recommendation. The initiator may then revise the proposal for resubmission or may ask to have the proposal brought to the departmental floor with the negative recommendation of the committee.

#### 2.0 Approved departmental proposals shall be forwarded to the Associate Dean's Office where they shall be recorded and placed on the agenda for the following COE Curriculum Committee meeting. The Associate Dean's Office shall notify all departments of pending proposals.

The notification shall consist of the title and number of the proposed course, the sponsoring department(s), and list other departments deemed most affected by the proposal. The agenda, with attached proposals, shall be sent to each department prior to the College of Education Curriculum Committee meeting. A copy of the agenda only shall be sent to all faculty.

#### 3.0 College of Education Curriculum Committee

The College of Education Curriculum Committee shall act on all curriculum proposals forwarded to it by the Associate Dean's office. All interested faculty and department chairs may attend COE Curriculum Committee meetings and may speak to the merits of a proposal. At the conclusion of the discussion only COE Curriculum Committee members may vote on curriculum proposals.

The College of Education Curriculum Committee shall address questions of territoriality and shall assure that the proposal is sufficiently completed and of sufficient quality to be sent to the University Curriculum Committee.

#### 4.0 Guidelines for Appeal of Curricular Issues

When issues arise in curriculum proposals presented to the College of Education Curriculum Committee and are not resolvable within that Committee, the following guidelines are to be followed for resolution of those issues.

- 4.1 A sub-committee shall be formed of at least two members from each department having interests, with the Dean's designee to act as mediator, and the Chair of the Curriculum Committee to be present as necessary. This sub-committee shall meet and report back to the Curriculum Committee at its next regularly scheduled meeting, or within four weeks, whichever occurs first.
- 4.2 If the above process does not resolve the issue the matter may be referred, or in the event of dissatisfaction by either party the matter may be appealed, to the Policy Council at its next regularly scheduled meeting for a hearing.
- 4.3 If the Policy Council recommendation does not resolve the issue to the satisfaction of the departments, the next level of appeal shall be the Dean of the College of Education.

#### 5.0 Associate Dean's Office

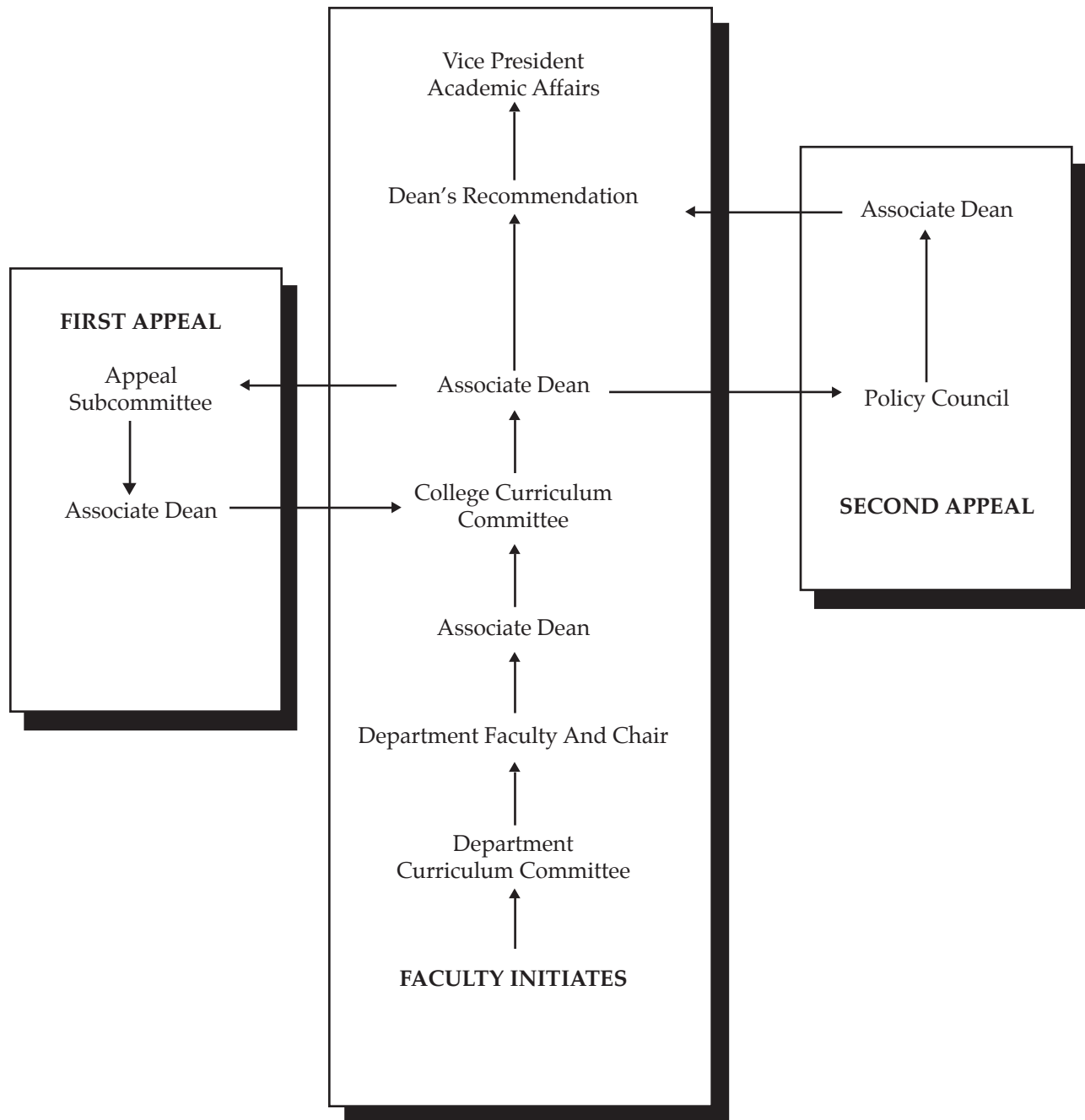
After being voted upon by the Curriculum Committee the proposal shall be forwarded to the Associate Dean's Office for recording. Those proposals which receive affirmative votes shall be forwarded to the Dean for recommendation. If affirmative, the Associate Dean's Office shall forward the proposal to the Vice President for Academic Affairs.

#### 6.0 Disapproval of Proposals

If at any level a proposal is disapproved, the disapproving body shall make a judgment as to the extensiveness of needed revision. Those revisions deemed minor shall be returned to the preceding committee. Those revisions deemed major shall be returned to the initiator. Proposals requiring major revision shall, once again, go through the entire curriculum proposal process.

Faculty members have the right to request a review by the University Curriculum Committee of any course proposals that have been turned down within the College.

CURRICULUM PROPOSAL FLOW CHART



## PART IV

### COLLEGE-ADMINISTRATION POLICIES

#### IV-A: Office Space

- IV-A-1 Office space shall be provided for all full-time, tenure and tenure-track faculty. During semesters of absence from campus it may be necessary for the faculty member to give up an assigned office in order to provide space for a replacement.
- IV-A-2 Part-time faculty desiring office space shall be accommodated whenever possible.
- IV-A-3 Office assignments shall be arranged so that members of departments and/or programs are located in as close proximity as possible.
- IV-A-4 Single offices shall be assigned on the basis of program needs. When these needs are met, priority for single offices shall be on the basis of seniority. Availability of single offices shall be announced from the Dean's Office and faculty invited to apply.

## IV-B: Establishing Centers and Institutes in the College of Education

### IV-B-1 Purposes for Centers and Institutes

Centers or institutes are established within the College of Education to accomplish research, development, or service goals or activities that cannot be as easily or effectively pursued through academic departments or programs. Centers or institutes do not, as units, offer courses or programs granting academic credit. Centers or institutes define areas within which the College of Education claims certain expertise and/or interest.

### IV-B-2 Criteria for Judging the Suitability of a Center/Institute

- 1.0 The Center/Institute must have a clearly defined rationale. This rationale must be consistent with the mission of the College of Education.
- 2.0 The rationale must include a justification for why the proposed purposes and activities of the Center/Institute cannot adequately be pursued as part of the scope of an existing unit.
- 3.0 The proposed Center/Institute must demonstrate how it will contribute to the general welfare of the College of Education.
- 4.0 The proposed Center/Institute must demonstrate a unique character or mission and not simply be duplicative of other Centers or activities in the region.
- 5.0 The proposed Center/Institute must demonstrate a plan for being fiscally sound.
- 6.0 The proposed Center/Institute must demonstrate a reasonable base of support among faculty in the College.

### IV-B-3 Process for Establishing a Center/Institute

- 1.0 Any individual or group of individuals may formulate an idea for a Center/Institute. The idea should be described in a brief paper. That paper should be reviewed by interested faculty within and without the College.
- 2.0 The initiating individual or group, having received critical reviews from faculty, shall develop a more formal proposal for the Center/Institute and shall submit that proposal to the Policy Council. The Policy Council shall conduct a review of that proposal, in the light of the criteria above. The Policy Council shall forward the proposal, together with the Policy Council's recommendations, to the Dean. (Note: If the Center/Institute is proposed as part of an application for outside funding, this step may be completed after submission of the proposal.)
- 3.0 The Dean shall review the proposal, meeting with the initiator as appropriate. The Dean, if in agreement with the proposal, shall present the Center proposal to the Conference of Deans.
- 4.0 Upon support of the Conference of Deans and the Vice President for Academic Affairs, the Center may be officially constituted.

#### IV-B-4 Evaluation of Centers

Each Center shall be required to submit an Annual Report to the Dean. This report should describe activities of the Center, together with evaluative data on the effectiveness of the Center.

#### IV-B-5 Discontinuation of a Center

The Dean, in consultation with the faculty involved in a Center, may recommend that a Center be discontinued. The Dean shall also consult with the Policy Council in arriving at such a recommendation. The Dean's recommendation shall be forwarded to the Vice President for Academic Affairs.

## IV-C: Naming Facilities and Properties

- IV-C-1 The College of Education accepts as its own the criteria for naming facilities and properties that are stated in SDSU PF V-C-1.
- IV-C-2 Confidentiality is to be maintained throughout discussions regarding potential naming of facilities and properties. No public discussions or solicitations for support of the proposal should be initiated until final approval is secured.
- IV-C-3 Anyone may initiate such a proposal.
- 1.0 If the initiator is a faculty or staff member, the proposal should be routed as follows:
    - 1.1 Department chairs shall be responsible for receiving requests from within their departments.
    - 1.2 Department chairs shall forward the request, along with their own recommendation, to the Dean of the College.
    - 1.3 The Dean shall bring the request to the Policy Council for advice in forming his/her recommendation. While forming that advice, the Policy Council shall meet in executive session. Also, in this matter the Policy Council may be augmented by any other interested parties the Dean may wish to involve.
    - 1.4 The Dean shall forward his/her recommendation to the President and the Campus Development Committee, and shall forward a copy of that recommendation to the initiator of the request, the chair of the department from which the request emanates, and the chair of the Policy Council.
  - 2.0 If the initiator is other than a faculty member, a staff member or a student, the proposal should be routed as follows:
    - 2.1 The Dean shall receive the request which he/she shall bring to the Policy Council for advice in forming his/her recommendation—as in 1.3 above.
    - 2.2 The Dean shall forward his/her recommendation to the President and the Campus Development Committee, and shall forward a copy of that recommendation to the chair of the Policy Council.

## PART V

### DEPARTMENT-ADMINISTRATION POLICIES

#### V-A: Departmental Mentoring

Primary responsibility for counseling and supporting faculty members as members of the College, the University, the profession, and the community resides in each faculty member's department.

- V-A-1 Departments shall develop procedures to insure that such counsel and support is available.
- V-A-2 Such counsel and support shall extend, but not be limited, to such matters as (a) attaining tenure and/or promotion, (b) maintaining and/or increasing one's skills in teaching, scholarly activity, and/or service, or (c) becoming integrated into the COE, the University, and the community at large.
- V-A-3 Departments, in meeting this responsibility, may make use of the COE Professional Activities Committee's Mentoring Subcommittee.

### V-B: Degree/Credential Advisory Committees

Every degree or credential program in the College of Education shall establish and regularly use an advisory committee composed of representatives of all significant client and professional communities with which program faculty must interact. A single committee may advise for more than one degree or credential program.

## V-C: Evaluation

Maintenance of acceptable programs demands a continuous process of evaluation of graduates of existing programs, modification of existing programs, and long-range planning.

- V-C-1 Departments shall keep abreast of emerging evaluation techniques and engage in systematic efforts to evaluate the quality of their graduates upon completion of their programs of study and after they enter professional practice. This evaluation shall include evidence of their performance in relation to program objectives and/or competencies. Departments shall submit to the Dean's Office an annual evaluation report.
- V-C-2 Departments shall regularly evaluate their programs and use the results of their evaluations in the modification of those programs.
- V-C-3 Departments shall plan for long-range development; these plans shall be part of a design for total College development.

V-D: Policy on Doctoral Faculty  
(As approved by COE Faculty on August 23, 1999 and on February 6, 2008)

V-D-1: Doctoral Faculty Defined

Consistent with established practice at San Diego State University, the term doctoral faculty refers only to those faculty members who have been approved by the Dean of the Graduate Division to serve as members of qualifying examination committees and dissertation committees and to serve as advisor to a doctoral student. In the College of Education, all faculty members with a terminal degree, are, by virtue of their appointments, deemed qualified to teach doctoral students, whether or not such faculty members have been approved by the Graduate Division as doctoral faculty. Any faculty member with a terminal degree appointed in the College of Education may therefore be invited to conduct a doctoral seminar.

V-D-2: Service as Doctoral Student Advisor, Supervisory Committee or Dissertation Committee Member

In order to serve as an advisor to doctoral students, or to serve on qualifying examination committees (also known as supervisory committees) or dissertation committees, a faculty member must be approved by the Dean of the College of Education and the Dean of the Graduate Division. To receive such an appointment, the following criteria must be met:

- 1.0 Possess an earned terminal degree in the appropriate discipline.
- 2.0 Hold a faculty appointment in the appropriate department.
- 3.0 Demonstrate expertise (theoretical, methodological, or topical) in the area(s) germane to the dissertation research.
- 4.0 Exhibit an appropriate record of published research or successful practice in the discipline.
- 5.0 Have successful, appropriate teaching experience at the graduate level.
- 6.0 Have demonstrated ability in directing others in inquiry or research activities.

V-D-3: Application for Advisorship or Committee Appointment

A faculty member meeting the qualifications for appointment as a doctoral student advisor or member of qualifying exam or dissertation committees may request appointment by submitting a written request, a copy of his/her current vita and a written statement addressing each of the above criteria to the faculty member's department chair. Timelines for the application process will be established by the Dean of the College.

V-D-4: Appointment to Advisorship or Committees

Appointment of a faculty member to advisorship or doctoral committees shall be subject to the approval of the Dean of the College of Education and the Dean of the Graduate Division. In making such appointments the Deans shall consider the recommendations of the faculty member's department chair and the directors and associate directors of doctoral programs in the College of Education. It is the responsibility of the Dean of the College of Education to assemble the required recommendations along with supporting documentation, and to forward a recommendation for approval or denial of the appointment of each applicant to the Dean of the Graduate Division in a timely manner. The Dean of the Graduate Division will notify the applicant of the disposition of the application in a timely manner.

V-D-5: Chairs of Supervisory or Dissertation Committees

Upon successful completion of service as a member of a supervisory or dissertation committee, a faculty member will be authorized to serve as chairperson of a supervisory or dissertation committee. In special circumstances, such as those dictated by the establishment of a new doctoral program, or if a faculty member has the unique expertise germane to the dissertation, the doctoral program director may waive the requirement for previous committee service in the appointment of committee chairs. The committee chair or at least one of the co-chairs must be a tenured or tenure track faculty member who exhibits an appropriate record of published research. Individual doctoral programs may choose to establish additional requirements.

V-D-6: Five-Year Review

An executive committee composed of all the doctoral director(s) shall request current vitae and review, at least every five years, the qualifications of its previously approved participating faculty and eligibility to chair a committee. Updated lists of faculty and current vitae for those recommended as doctoral committee chairs shall be provided to the Dean of the College of Education and the Dean of the Graduate Division.

V-D-7: Teaching Assignments (As approved by COE Faculty on January 25, 1999)

In a spirit of full and equitable inclusion of faculty, decisions regarding the assignment of faculty to teach doctoral seminars will be made jointly by Doctoral Program Directors and Department Chairs in collaboration with faculty members who have relevant expertise and who express interest in teaching specific courses.

APPENDIX I  
College of Education Course Evaluation  
(As approved by COE Faculty on 02/06/08)

Questions about you. Please answer each of these questions:

1. I took this course because it is a/an  required course  elective
2. The number of units in which I am enrolled this semester is:  
 0-3 units  4-6 units  7-12 units  12-15 units  > 15 units
3. The grade that I expect for this course is:  
 A  B  C  Credit  Less than C or No Credit
4. In which of these programs are you enrolled?  
 undergraduate  credential  graduate
5. When you plan on completing this program?  
 this semester  within one year  more than one year from now

Questions about the instructor's teaching effectiveness. Please indicate the extent to which you agree or disagree with each of the following statements.

The instructor:	Strongly Agree	Agree	Neither Agree or Disagree	Disagree	Strongly Disagree
6. Clearly noted the purpose of our sessions and learning activities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. Explained performance expectations	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8. Provided timely feedback about how well I was doing in class	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. Was prepared for class	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10. Appeared knowledgeable about the course content	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. Used a variety of teaching techniques	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12. Inspired interest in the course content	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. Encouraged students to participate in discussions or to ask questions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14. Was respectful of students and their opinions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15. Encouraged students to question the instructor's ideas and express their own ideas	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16. Was responsive to students' requests for help or review	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
17. Helped students analyze and critically evaluate ideas, arguments, and points of view	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

APPENDIX I  
(continues)

**Questions about the course.** Please indicate the extent to which you agree or disagree with each of the following statements.

		Strongly Agree	Agree	Neither Agree or Disagree	Disagree	Strongly Disagree
18.	The course was worthwhile relative to my professional goals.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
19.	The course featured projects or activities relevant to my professional goals.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
20.	Grading procedures were clear, fair, and impartial.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
21.	The readings and assignments were aligned with course objectives/outcomes.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
22.	The course was well organized.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
23.	Course objectives or outcomes were clearly stated.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
24.	The class was stimulating/ intellectually challenging.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**Questions about student development.** Please indicate the extent to which you agree or disagree with each of the following statements.

		Strongly Agree	Agree	Neither Agree or Disagree	Disagree	Strongly Disagree
25.	I knew what was expected of me in this course.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
26.	The assessment strategies used in this course contributed to my learning the content.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

		Strongly Agree	Agree	Neither Agree or Disagree	Disagree	Strongly Disagree
27.	The course positively affected ... My understanding of the field I'm studying.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
28.	My ability to think critically about the field I'm studying.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
29.	Development of the competencies associated with professionals in this field.	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

30. Check the instructional modalities used most often in this course over the semester:

- |  |   |   |
|--|---|---|
| <input type="checkbox"/> Lecture                     | <input type="checkbox"/> Lab                              | <input type="checkbox"/> Whole-group discussion |
| <input type="checkbox"/> Multi-week projects (teams) | <input type="checkbox"/> Multi-week projects (individual) | <input type="checkbox"/> Small-group exercises  |
| <input type="checkbox"/> Demonstration               | <input type="checkbox"/> Coaching or modeling             | <input type="checkbox"/> Outside presentations  |
| <input type="checkbox"/> Other _____                 |   |   |

APPENDIX I  
(continues)

Open Ended Questions (revised)

31. List the strengths of the instructor.
32. How might the instructor improve the course?
33. How was technology (for example: email, multimedia, Internet, etc.) used in this course and how effective was it in promoting your learning?
34. Describe the positive outcomes you have experienced as a result of taking this course, such as increased knowledge, greater vision, personal growth, broader perspectives, etc.
35. How did this course help prepare you to meet the diverse needs within the population you will serve?
36. Please add any other comments that you think may be helpful.

